# ASK Concepts of Business Management Exam 2023 Blueprint & Performance Indicator List

Instructional Area	# of Test Items
Business Law (BL)	1
Customer Relations (CR)	10
Economics (EC)	13
Emotional Intelligence (EI)	7
Financial Analysis (FI)	7
Human Resources Management (HR)	2
Information Management (NF)	8
Knowledge Management (KM)	2
Marketing (MK)	2
Operations (OP)	23
Professional Development (PD)	5
Project Management (PJ)	5
Quality Management (QM)	2
Risk Management (RM)	1
Strategic Management (SM)	12

## **Business Law (BL)**

Apply knowledge of business ownership to establish and continue business operations.

BL:003 Explain types of business ownership (CS) LAP-BL-003

## **Customer Relations (CR)**

#### Foster positive relationships with customers to enhance company image.

CR:003 Explain the nature of positive customer relations (CS) LAP-CR-003 CR:004 Demonstrate a customer service mindset (CS) LAP-CR-004 CR:029 Develop rapport with customers (CS) CR:005 Reinforce service orientation through communication (CS) CR:006 Respond to customer inquiries (CS) CR:019 Adapt communication to the cultural and social differences among clients (CS) CR:007 Interpret business policies to customers/clients (CS) CR:030 Build and maintain relationships with customers (SP)

#### Resolve conflicts with/for customers to encourage repeat business.

CR:009 Handle difficult customers (CS) LAP-CR-009 CR:010 Handle customer/client complaints (CS) LAP-CR-010

#### Understand the nature of customer relationship management to show its contributions to a company.

CR:016 Discuss the nature of customer relationship management (SP) LAP-CR-016 CR:017 Explain the role of ethics in customer relationship management (SP) LAP-CR-017

## **Economics (EC)**

#### Understand fundamental economic concepts to obtain a foundation for employment in business.

EC:002 Distinguish between economic goods and services (CS) LAP-EC-902 EC:003 Explain the concept of economic resources (CS) LAP-EC-903 EC:001 Describe the concepts of economics and economic activities (CS) LAP-EC-901 EC:004 Determine economic utilities created by business activities (CS) LAP-EC-013 EC:005 Explain the principles of supply and demand (CS) LAP-EC-011 EC:006 Describe the functions of prices in markets (CS) LAP-EC-906

#### Understand the nature of business to show its contributions to society.

EC:070 Explain the role of business in society (CS) LAP-EC-070 EC:071 Describe types of business activities (CS) LAP-EC-071

#### Understand economic systems to be able to recognize the environments in which businesses function.

EC:007 Explain the types of economic systems (CS) LAP-EC-907 EC:065 Identify the impact of small business/entrepreneurship on market economies (CS) EC:009 Explain the concept of private enterprise (CS) LAP-EC-015 EC:010 Identify factors affecting a business's profit (CS) LAP-EC-910 EC:011 Determine factors affecting business risk (CS) LAP-EC-003 EC:012 Explain the concept of competition (CS) LAP-EC-912

# Acquire knowledge of the impact of government on business activities to make informed economic decisions.

EC:008 Determine the relationship between government and business (CS) LAP-EC-016

#### Analyze cost/profit relationships to guide business decision-making.

EC:013 Explain the concept of productivity (CS) LAP-EC-018

## **Emotional Intelligence (EI)**

#### Apply ethics to demonstrate trustworthiness.

EI:022 Demonstrate honesty and integrity (PQ) LAP-EI-138 EI:021 Demonstrate responsible behavior (PQ) LAP-EI-021 EI:127 Demonstrate fairness (PQ) LAP-EI-127 EI:128 Build trust in relationships (CS) LAP-EI-128 EI:123 Describe the nature of ethics (CS) LAP-EI-123 EI:124 Explain reasons for ethical dilemmas (CS) LAP-EI-124 EI:125 Recognize and respond to ethical dilemmas (CS) LAP-EI-125

#### Use communication skills to foster open, honest communications.

EI:129 Foster open, honest communication (SP) LAP-EI-129

#### Employ leadership skills to achieve workplace objectives.

EI:009 Explain the concept of leadership (CS) LAP-EI-909

#### Manage internal and external business relationships to foster positive interactions.

EI:036 Treat others with dignity and respect (PQ) LAP-EI-036 EI:137 Assess long-term value and impact of actions on others (SP) LAP-EI-137

## **Financial Analysis (FI)**

#### Acquire a foundational knowledge of accounting to understand its nature and scope.

FI:579 Describe the need for financial information (CS) LAP-FI-579 FI:085 Explain the concept of accounting (CS) LAP-FI-085

#### Implement accounting procedures to track money flow and to determine financial status.

FI:091 Describe the nature of cash flow statements (SP) LAP-FI-091 FI:093 Explain the nature of balance sheets (SP) LAP-FI-093 FI:094 Describe the nature of income statements (SP) LAP-FI-094

#### Acquire a foundational knowledge of finance to understand its nature and scope.

FI:354 Explain the role of finance in business (CS) LAP-FI-354

#### Manage financial resources to ensure solvency.

FI:106 Describe the nature of budgets (SP) LAP-FI-106 FI:541 Interpret cash-flow statements (SP)

## Human Resources Management (HR)

# Understand the role and function of human resources management to obtain a foundational knowledge of its nature and scope.

HR:410 Discuss the nature of human resources management (CS) LAP-HR-410 HR:411 Explain the role of ethics in human resources management (SP) LAP-HR-411

### **Knowledge Management (KM)**

#### Acquire a foundational understanding of knowledge management to understand its nature and scope.

KM:001 Explain the nature of knowledge management (SP) LAP-KM-001 KM:002 Discuss the role of ethics in knowledge management (SP) LAP-KM-002

# Use knowledge management strategies to improve the performance and competitive advantage of an organization.

KM:005 Identify techniques that can be used to capture and transfer knowledge in an organization (SP)

### Marketing (MK)

# Understand marketing's role and function in business to facilitate economic exchanges with customers.

MK:001 Explain marketing and its importance in a global economy (CS) LAP-MK-901 MK:002 Describe marketing functions and related activities (CS) LAP-MK-002

## **Information Management (NF)**

#### Use information literacy skills to increase workplace efficiency and effectiveness.

NF:077 Assess information needs (CS) NF:078 Obtain needed information efficiently (CS) NF:079 Evaluate quality and source of information (CS) NF:278 Draw conclusions based on information analysis (CS) NF:080 Apply information to accomplish a task (CS) NF:081 Store information for future use (CS)

#### Acquire a foundational knowledge of information management to understand its nature and scope.

NF:110 Discuss the nature of information management (CS) LAP-NF-110 NF:111 Explain the role of ethics in information management (SP)

#### Utilize information-technology tools to manage and perform work responsibilities.

NF:003 Identify ways that technology impacts business (PQ) LAP-NF-003

#### Maintain business records to facilitate business operations.

NF:001 Describe the nature of business records (SP) LAP-NF-001

#### Create and access databases to acquire information for business decision-making.

NF:139 Explain the principles of data analysis (SP)

#### Apply data mining methods to acquire pertinent information for business decision-making.

NF:148 Discuss the nature of data mining (CS)

## **Operations (OP)**

#### Understand operation's role and function in business to value its contribution to a company.

OP:189 Explain the nature of operations (CS) LAP-OP-189 OP:190 Discuss the role of ethics in operations (SP) LAP-OP-190

#### Acquire a foundational knowledge of project management to understand its nature and scope.

OP:158 Explain the nature of project management (SP) LAP-OP-158 OP:675 Describe the role of ethics in project management (SP) LAP-OP-675

#### Utilize project management skills to improve workflow and minimize costs.

OP:519 Plan project (CS) LAP-OP-519 OP:520 Monitor projects and take corrective actions (CS) LAP-OP-520 OP:521 Evaluate project success (CS) LAP-OP-521 OP:003 Identify resources needed for project (SP) LAP-OP-003 OP:001 Develop project plan (SP) LAP-OP-001 OP:002 Apply project-management tools to monitor and communicate project progress (SP) OP:159 Evaluate project results (SP)

#### Implement purchasing activities to obtain business supplies, equipment, resources, and services.

OP:015 Explain the nature and scope of purchasing (CS) LAP-OP-015 OP:250 Describe types of purchase orders (CS) OP:336 Discuss types of inventory (CS)

#### Understand production's role and function in business to recognize its need in an organization.

OP:017 Explain the concept of production (CS) LAP-OP-017

#### Develop an understanding of business analysis to improve business functions and activities.

OP:327 Discuss the nature of business analysis (SP) OP:474 Discuss business process thinking and its impact (SP)

#### Implement quality-control processes to minimize errors and to expedite workflow.

OP:163 Identify quality-control measures (SP) LAP-OP-163 OP:164 Utilize quality control methods at work (SP) OP:019 Describe crucial elements of a quality culture (SP)

#### Implement expense-control strategies to enhance a business's financial wellbeing.

OP:024 Explain the nature of overhead/operating costs (SP) LAP-OP-024 OP:025 Explain employee's role in expense control (SP) LAP-OP-025

# Understand supply chain management's role in business to appreciate its contributions to efficiency and profitability.

OP:443 Explain the concept of supply chain (CS) OP:444 Explain the benefits of supply chain collaboration (SP) OP:477 Explain the impact of supply chain on business performance (SP) OP:303 Discuss the nature of supply chain management (SP) OP:677 Discuss ethical considerations in supply chain management (SP)

### **Professional Development (PD)**

Acquire self-development skills to enhance relationships and improve efficiency in the work environment.

PD:018 Set personal goals (CS) LAP-PD-918

#### Understand and follow company rules and regulations to maintain employment.

PD:250 Adhere to company protocols and policies (CS) LAP-PD-250 PD:252 Follow chain of command (CS) LAP-PD-252

#### Utilize critical-thinking skills to determine best options/outcomes.

PD:126 Explain the need for innovation skills (CS) LAP-PD-126 PD:017 Make decisions (CS) LAP-PD-017 PD:077 Demonstrate problem-solving skills (CS) LAP-PD-077

#### Participate in career planning to enhance job-success potential.

PD:297 Discuss employment opportunities in business management and administration (CS) LAP-PD-297

### **Project Management (PJ)**

#### Utilize project management skills to start, run, and end projects.

PJ:005 Initiate project (SP) PJ:006 Prepare work breakdown structure (WBS) (SP) PJ:009 Execute and control projects (SP) PJ:007 Manage project team (SP) PJ:010 Manage project schedule (SP) PJ:008 Close project (SP)

# **Quality Management (QM)**

Understand the role and function of quality management to obtain a foundational knowledge of its nature and scope.

QM:001 Explain the nature of quality management (SP) LAP-QM-001 QM:012 Discuss ethical considerations in quality management (SP)

## **Risk Management (RM)**

# Acquire a foundational understanding of risk management to demonstrate knowledge of its nature and scope.

RM:041 Explain the role of ethics in risk management (SP) LAP-RM-041

## Strategic Management (SM)

#### Recognize management's role to understand its contribution to business success.

SM:001 Explain the concept of management (CS) LAP-SM-001
SM:100 Explain factors that affect management (SP)
SM:002 Explain the nature of managerial ethics (MN)
SM:063 Discuss the nature of managerial planning (SP)
SM:078 Discuss the nature of balanced scorecards (MN)
SM:064 Explain managerial considerations in organizing (SP) LAP-SM-064
SM:065 Describe managerial considerations in staffing (SP) LAP-SM-065
SM:066 Discuss managerial considerations in directing (SP) LAP-SM-066
SM:004 Describe the nature of managerial control (control process, types of control, what is controlled) (SP) LAP-SM-400

#### Utilize planning tools to guide organization's/department's activities.

SM:007 Explain the nature of business plans (MN) LAP-SM-007

#### Adapt to and manage change within an organization to accomplish organizational objectives.

SM:094 Describe relationship among innovation, learning, and change (CS) SM:095 Explain the nature of change management (SP) SM:096 Explain the change-management lifecycle (SP)

#### Identify potential business threats and opportunities to protect a business's financial well-being.

SM:075 Explain the nature of risk management (SP) LAP-SM-075